



## MINUTES OF MEETING May 18, 2016

A meeting of the Nevada County Transportation Commission (NCTC) was held on Wednesday, May 18, 2016 in the City of Grass Valley Council Chambers, 125 East Main Street, Grass Valley, California. The meeting was scheduled for 9:30 a.m.

Members Present: Nate Beason, Carolyn Wallace Dee, Jason Fouyer, Larry Jostes, and Ed Scofield

Members Absent: Terri Andersen and Ann Guerra

Staff Present: Daniel Landon, Executive Director; Mike Woodman, Transportation Planner; Dale Sayles, Administrative Services Officer; Toni Perry, Administrative Assistant

Standing Orders: Chairman Jostes convened the Nevada County Transportation Commission meeting at 9:32 a.m.

Pledge of Allegiance

### PUBLIC COMMENT

Resident Matthew Coulter asked if there was any way to get a schedule for cleaning the bicycle lanes versus letting them get completely built up and unusable year after year. He wanted a maintenance schedule for the street sweeper to run through the bike lanes to clean up the glass and sand that gets pushed off the roadway onto those lanes. Chairman Jostes said he thought the local jurisdictions could comment on that. Mr. Coulter said he has gone in front of all the jurisdictions and asked for this multiple times and Nevada City has been good, but they have to stop at their line. He said because the jurisdictions run into each other there are gaps that no one seems to clean. Chairman Jostes said that Mr. Coulter was not the first person to bring this up. Executive Director Landon stated that NCTC does not have any control over the Public Works Departments, so he encouraged Mr. Coulter to go back to them.

### CONSENT ITEMS

1. Financial Reports

February 2016 and March 2016. *Approved.*

2. NCTC Minutes

March 16, 2016 NCTC Meeting Minutes. *Approved.*

3. Revised Findings of Apportionment for FY 2016/17. *Adopted Resolution 16-13 approving the Revised Findings of Apportionment for FY 2016/17.*
4. Amendment 2 to the Contract with Parsons Brinckerhoff, Inc. to Provide Assistance with the Update of the Western Nevada County Regional Transportation Mitigation Fee (RTMF) Program. *Adopted Resolution 16-14 authorizing the Chairman to execute Amendment 2 to the contract between NCTC and Parsons Brinckerhoff, Inc. to update the Western Nevada County RTMF Program.*

Commissioner Dee made a motion to adopt the Consent Calendar. Commissioner Fouyer seconded the motion. The motion passed unanimously with Aye votes from Commissioners Beason, Dee, Fouyer, Jostes, and Scofield. Commissioners Andersen and Guerra were absent.

### INFORMATIONAL ITEMS

#### 5. Correspondence

- A. Letter from California Transportation Commission (CTC) Executive Director, Will Kempton, regarding the effects of reduction in the price-based excise tax on State Transportation Improvement Program (STIP) projects. 3/30/16, File 370.0.

Executive Director Landon explained that NCTC has discussed the situation regarding the lack of funding in the State Transportation Improvement Program (STIP). He said the SR 49 widening project from La Barr Meadows Road north to the McKnight Way Interchange is the only STIP project NCTC has. NCTC Staff held to the position that if the project got moved out it would be initiated by the CTC. Mr. Landon reported the CTC did move out to FY 2019/20 the next component of work, which is PS&E (Plans, Specifications, and Estimates), but the project was not deleted, which is good news.

Chairman Jostes asked if the environmental and design work were pushed out as well, or were those being done in the next two years. Executive Director Landon replied that the environmental work is being done now and the PS&E design work following that will be pushed off to FY 2019/20.

#### 6. Executive Director's Report

##### 6.2 Nevada County Regional Transportation Plan (RTP) Update

Executive Director Landon reported there has been a slowdown in the update progress due to the delay experienced in the update of the RTMF Program, since it feeds projects into the RTP update. He said things are progressing well.

##### 6.4 RPO America Conference and Excellence in Transportation Planning Awards

Executive Director Landon reported that NCTC will be the recipient of three awards at the Rural Planning Organizations (RPO) of America Conference in June and Transportation Planner Mike Woodman will be attending to receive the awards on our behalf. Commissioner Dee said she wanted to congratulate Executive Director Landon and NCTC staff for the great work on receiving the three awards. She stated it is truly amazing that NCTC is the only recipient in the State of California. Chairman Jostes stated the Commissioners appreciate the staff's efforts on behalf of Nevada County and all the small counties in California.

7. Caltrans Projects: Sergio Aceves, Caltrans Project Manager for Nevada County.

Mr. Aceves gave a brief summary of projects listed in his May Project Status Report.

- *SR 174 Safety Improvement from Maple Way to You Bet Road* – Mr. Aceves reported this project is scheduled to begin draft environmental document circulation on June 2<sup>nd</sup> and there will be a one month review period. He said Caltrans will advertise it in the newspaper on May 28<sup>th</sup>. Caltrans has a public Open House scheduled on June 9th at the Chicago Park School.

Commissioner Beason asked if it would be in the evening or during the daytime. Mr. Aceves responded it will be from 5:00 p.m. to 7:00 p.m. Commissioner Beason said he was asked to attend and speak at the event.

- *SR 49 Widening to Five Lanes Starting at the North End of the La Barr Meadows Road Project to Just Before the McKnight Way Interchange* – Mr. Aceves reported they are moving forward with environmental studies and preliminary engineering. He said it was news to him and of interest to know that the PS&E has been pushed out to FY 2019/20.
- *SR 49 Operational Improvements at Smith Road* – Mr. Aceves said the right-turn pocket project is planned to start in mid-June.
- *SR 49 Hot Mix Asphalt (HMA) Overlay* – Mr. Aceves said they are in the final stages of getting the project ready to list and advertise this fall, and they are still planning to go to construction in the summer of 2017.
- *SR 20 Yuba/Nevada Counties Safety Project to Widen Shoulders and Correct Curves* – Mr. Aceves stated this is a large project that goes right up to the Nevada County line. He said the Project Report was completed in January and they are in the design phase.

8. Truckee's SR 89 "Mousehole" Project: Becky Bucar, Town of Truckee Engineering Manager.

Executive Director Landon stated that Becky Bucar provided a report on the status of the project and they are back under construction. The plan is the project will be completed in early July. He said Dan Wilkins, Director of Public Works and Engineering from the Town of Truckee, is planning to hold a ribbon cutting ceremony the first week in August, so staff will keep the Commission apprised of the exact date.

Chairman Jostes asked to what extent was the pedestrian tunnel being used. Executive Director Landon replied the tunnel was used during the winter months when the project was in suspension, but during construction it is closed. Commissioner Dee added they have piled rock and dirt in front of the entrances and they are reinforcing one side of the tunnel with boulders to be sure the public cannot climb over it. She said they closed it one week prior to the meeting. Commissioner Beason commented on the change order that resulted in a cost savings to the project of approximately \$45,000.

ACTION ITEMS

9. Final Report: Western Nevada County Transit Development Plan

Transportation Planner Michael Woodman reported that the draft Western Nevada County Transit Development Plan (WNCTDP) was presented to the Transit Services Commission (TSC) at their March 16, 2016 meeting. The comments they received were incorporated into the final report and it was presented at the TSC's May 18<sup>th</sup> meeting and they accepted the report as an operations guide. He said NCTC staff would recommend that the Commission adopt the report and accept it as complete in terms of the contract with LSC Transportation Consultants, Inc.

Chairman Jostes said, given the financial fragileness of the system, the fact was that you cannot live on the reserves forever. He asked if you look broadly across California at other small towns and small counties that have these types of systems, do they all have the same financial issues and constraints. Mr. Woodman responded that most transit systems are feeling the pinch right now with ridership going down across the board. He said part of that is coupled with the reduction in the price of gas, so you are getting less fare revenues, but operating costs continue to increase. He said transportation revenues for public transit are on a gradual climb, and they are increasing as they come out of the recession. Mr. Woodman said a finding in the study is that in order for the five year plan period to be sustainable, they will need to dip into the reserves over that period. It highlights that it will be sustainable over the period, but Transit Services Division needs to monitor revenues and operating costs as they move into the plan to make sure there are no adjustments to the system or fares that will need to be considered. Mr. Woodman said one thing to keep in mind is that the revenue forecasts for the plan are relatively conservative, so they are hopeful they will receive more revenue than is forecasted and that will require less dipping into the reserves than what was identified in the plan. He said, ultimately, as they move forward, if additional revenue sources or increases in revenues from the state do not come forward beyond the five year plan period, they will probably have to start looking at making some harder decisions. He thought for the five year period the plan is fine with monitoring.

Chairman Jostes asked if transit systems are mandated. Mr. Woodman responded that public transit systems are not mandated, although there are limitations on the use of Local Transportation Funds (LTF). In order to use LTF for streets and roads purposes, NCTC would have to go through an unmet transit needs process to determine that there were needs that were not reasonable to meet to use the LTF funds for something else. Chairman Jostes said there is a reasonable expectation that transit systems exist, but it is not mandated. Mr. Woodman agreed. Chairman Jostes said he wondered, with the state being more aware than the county of problems with transit, if there was a political or legislative mood on the subject. Mr. Woodman said he would not say there was any movement at the moment, but there is a lot of discussion at the state capitol in regards to how to reduce greenhouse gas emissions and how to meet the Governor's Executive Orders that he passed. He said it seemed that increasing funding to public transportation would be a key component, although through the cap and trade some of the funding programs for new transit operations basically are limited to the first three years and after that you are expected to come up with other funds to continue the new service. He said that does not work because transit operators are using all of the existing funding to operate the current system. Mr. Woodman said the state needs to come up with new solutions and additional revenues to meet some of those goals.

Commissioner Beason said there is always a lag and it seems like the gas prices went down and now they seem to be creeping back up and he read that some experts believe they will stabilize at \$50 per barrel. It currently is at \$48 per barrel. He asked if they might see a flattening of this revenue curve in the state. Mr. Woodman said we could, but that would be on the State Transit Assistance (STA) side of things, which is a little bit smaller piece of the public transit funding. He said the bigger piece of funding is the LTF funds that are based on sales tax, but it could stabilize on the STA side. Executive Director Landon said he noted in the Governor's May

revised budget that they are predicting the STA revenues will be less than expected this year and they expect another decrease next year. He noted that we are fortunate that the budgeting skills of the Transit Services Division and the Public Works Department have put Transit Services in a pretty enviable position. He did not know if a lot of transit systems have the kind of reserves that Nevada County has to get through this period.

Commissioner Scofield said, just prior to him coming onto the Commission, Transit Services went through some very difficult times and they had to eliminate certain routes and times for some routes were eliminated. He said the Commission and staff have been pretty staunch on staying back and not letting it get ahead of itself like it seemed to have done. He noted that many of those services have not been reinstated. Often when they get requests for services to lesser populated areas that will not pay for themselves, they will not do them. Commissioner Scofield said the only thing he thinks was added since the recession was the Saturday service, so they continue to keep an eye on it. He said if the finances get really traumatic, it would probably be the one big service they would have to drop at that point. He commended Susan Healy-Harman for her management of the system and budgeting.

Commissioner Fouyer made a motion to adopt Resolution 16-15 adopting the *Western Nevada County Transit Development Plan Update – Final Report* covering FY 2015/16 to FY 2019/20, and accepting it as complete in accordance with the contract with LSC Transportation Consultants, Inc. Commissioner Scofield seconded the motion. The motion passed unanimously with Aye votes from Commissioners Beason, Dee, Fouyer, Jostes, and Scofield. Commissioners Andersen and Guerra were absent.

10. Triennial Performance Audit of NCTC and the Western and Eastern Nevada County Transit Operators for FY 2013-2015

Executive Director Landon stated the statutes associated with the Transportation Development Act (TDA) require every three years a performance audit be conducted of NCTC and the transit operators in the county. He said the audit was performed by Michael Baker International and Derek Wong with the firm was at the meeting to give an overview. Mr. Landon said staff was pleased that the process went very well and he welcomed Mr. Wong.

Derek Wong with Michael Baker International reported that TDA funds are the primary funding source for public transportation in California. He said as a condition of receiving TDA funds, a performance audit of the funds is required every three years. Audits were performed for NCTC, Gold Country Stage, Gold Country Lift, and the Town of Truckee Transit Services for fiscal years starting from FY 2012/13 through FY 2014/15 to appraise the performance of each agency and how well they have administered and expended TDA funds. Mr. Wong reported that the audit assesses the accountability and efficient and effective use of the revenues. He said they also test for compliance with different statutory provisions for each of the transit operators, as well as NCTC's administration of the fund.

Mr. Wong explained the "Scope of Services" are questions to be answered for each agency: 1) Has the agency complied with state requirements? 2) Has the agency implemented recommendations made three years ago from the prior audit? 3) What are the general performance trends for the agency? 4) What recommendations can the auditor make from their evaluation.

Mr. Wong started with the findings for NCTC. He stated NCTC has satisfactorily complied with all applicable state mandates they looked at and they are responsive to its member communities.

Mr. Wong said there were no recommendations made three years ago; however there was what he calls a "side recommendation" for NCTC to continue monitoring the performance of Truckee Transit. He reported that with some staff changes at Truckee Transit, the Town was able to provide additional information and presentations to NCTC over the last three years.

Mr. Wong said NCTC's Executive Director is a great asset not only to Nevada County but he also serves as a valuable leader for the rural counties in Northern California, as he works closely with other similar transportation planning agencies in Northern California and through various industry groups. He commended Mr. Landon and his staff for the work they have done. Mr. Wong said he is a part of the industry himself and he hears comments from other agencies around the state.

Mr. Wong said one area that has given NCTC a lot of positive feedback is they are very proactive in documenting and updating its administrative policy documents. He said over the past several years there have been updates and development of the Policies and Procedures Manual, Administrative Operating Procedures Manual, a Fiscal Manual, a Title Six Program, a Language Assistance Plan, and a Personnel Manual. He noted, in terms of providing documentation of the general operations of the agency, it was very nice to see all of the information laid out in the respective documents. Mr. Wong said, as the Commission is aware, NCTC is going through its RTP development, but they also have a responsibility to conduct transit planning and oversight of the respective operators. He noted the WNCTDP was just approved and there was a Nevada County Coordinated Public Transit-Human Services Transportation Plan update that was completed during the audit time period. Mr. Wong said, as part of NCTC's TDA responsibilities, they are to provide assistance to the various claimants of the funds and there were several examples they noted in the audit report of NCTC lending their assistance to insure that public transportation continues to be provided using the TDA funds.

Mr. Wong said they developed three recommendations for NCTC: 1) To update the TDA Guidelines contained in the Policies and Procedures Manual. He said there was new state legislation approved in late 2015, so they suggested that language and information be documented in the manual and communicated to the agencies in regards to such things as calculating the fare box recovery and things to include and exclude. 2) Clean up the codes used for claims and inform the local jurisdictions of the appropriate codes for bicycle and pedestrian claims. He said this pertains to TDA administration, however they did find some instances of inappropriate codes being used for claimant funds, so this would help with proper documentation and accountability. 3) Insert into the TDA claim packet sent out to each of the claimants a checklist of different required submittals. He said the current Policies and Procedures Manual includes that checklist and a list of items to include to insure the claims submitted to NCTC are totally accurate; however, he thought the list should also be a part of the claim packet itself that gets sent out. He said then each claimant will have an opportunity to go down the list as they prepare the materials and also offer NCTC the opportunity to use the list when they check off and review each claim. Mr. Wong reported that the three NCTC recommendations are administrative in nature, which will further facilitate the administration of TDA funds.

Mr. Wong said the general findings for Gold Country Stage indicate the Nevada County Transit Services complied with seven of the nine requirements they reviewed. He said the other two requirements pertain to reporting of employees for the paratransit service and that was something that could be easily rectified and was discussed at the TSC meeting that morning. Mr. Wong said, regarding the fare box recovery standard for Gold Country Stage, there was one year where the fare box recovery was not met and it was primarily due to a reissue of the fiscal audit that had made changes to have fare box recoveries calculated. He noted there were four prior

recommendations for Gold Country Stage three years ago and two of them were implemented and the other ones not fully implemented are being worked on. Mr. Wong stated that one of them pertains to fare boxes to be mounted on the vehicles, however during their discussion with county staff the paratransit services are collecting less cash now. He said payment is made through punch passes and other mechanisms, so perhaps fare boxes may not be required any longer. Mr. Wong noted there had been some extensions of Gold Country Stage services, which did increase costs. He said the new paratransit service contractor also increased costs, so as a result the performance indicators that they reviewed related to costs showed increases relative to ridership. He thought that had been well documented and discussed already.

Mr. Wong reported they came up with three recommendations for Gold Country Stage: 1) To fix the employee documentation for paratransit services. 2) To revise the fare box recovery invoice. He said with the new legislation there is an opportunity to update the formulas, to construct the fare box recovery, and to be able to further meet the minimum requirements. 3) To include in their reports the tracking of complaints and compliments. He said it is a way to further facilitate customer service and for everyone to be aware of the types of complaints and compliments that are being given to Transit Services.

Mr. Wong said they made a separate presentation for the Town of Truckee Transit Services at the Truckee Town Council two weeks prior and at the TSC meeting that morning. He said they are in compliance with the applicable TDA regulations, they met their fare box recovery for the past three years, and they satisfactorily implemented the six recommendations made three years ago. Mr. Wong stated the Town also experienced slight declines in ridership, but recent trends have shown that ridership has made some improvement. He said the past three years there was an unusual period of high turnover in contract vendors for Transit Services; there were three different vendors that were procured. Mr. Wong said the Town of Truckee has been making efforts to rebrand their service, along with other services that include TART (Tahoe Area Regional Transit), to create a new bi-regional brand to enhance ridership.

Mr. Wong said they had three recommendations for the Town of Truckee Transit Services: 1) Formalize and implement fare reconciliation procedures, to insure that the fares collected by the Town match the expected revenues. 2) Establish an on-time performance standard, which is typical of the transit industry, to insure that there is further accountability in the running of service on-time and to keep that mechanism on the standards. 3) Break out the operating costs and fare revenues by mode. He said they would have a separate set of fare revenues and costs reported for the dial-a-ride service versus the fixed route. He said this would be a better way of reviewing and evaluating the respective services to see how well they are dividing the different performance indicators etc.; to look at them separately and then as a whole again.

Commissioner Dee made a motion to adopt Resolutions 16-16, 16-17, and 16-18 to accept the Triennial Performance Audits for FY 2012/13 through 2014/15 for the Nevada County Transportation Commission, Nevada County Transit Services, and the Town of Truckee Transit Services. Commissioner Scofield seconded the motion. The motion passed unanimously with Aye votes from Commissioners Beason, Dee, Fouyer, Jostes, and Scofield. Commissioners Andersen and Guerra were absent.

#### 11. Compensation Policy and Updated Survey

Executive Director Landon reported, as a follow-up to the March meeting, he has been working with the NCTC sub-committee and with Bryce Consulting to do some update work on the

Compensation Survey. He introduced Shellie Anderson from Bryce Consulting who gave NCTC an overview of the report.

Shellie Anderson said at the direction of the Commission they went back and made some revisions to the Compensation Survey by collecting data from two additional agencies. Then she met with Executive Director Landon and the sub-committee to review the data and finalize the Compensation Survey. She said they added Calaveras Council of Governments with 4 staff members and Tuolumne County Transportation Council with 6 staff members into the base agencies. Their budgets are about the same as NCTC's, their population is similar, and in terms of distance they are a little further away, but she thought they would not find any additional organizations that were close. Their goal was to find agencies that had similar demographics and similar size. Ms. Anderson said when the data for these two agencies was added, it shifted the data about 5% on average from each classification. She provided a chart showing the four job classifications and the first column showed the percentage of how NCTC is behind market on base pay with the original set of agencies. The second column showed the revised set of agencies, so the Administrative Assistant findings went from 14% behind to just under 9% behind; with the Administrative Services Officer the findings fell behind a little further to 16.4%; the Executive Director gained about 5% to bring the revised findings to 15.73%; and the Transportation Planner stayed about the same at 1.11%. Ms. Anderson said when they rolled in all of the benefits, including paid insurances, there was about an 8% gain for the Administrative Assistant; a 3% gain for the Administrative Services Officer; a 6% gain for the Executive Director; and about 4% for the Transportation Planner. Ms. Anderson said overall NCTC staff is still a little behind Labor Market Mean, but not as far behind after they included the two additional smaller organizations.

Chairman Jostes asked for the salary recommendations associated with the report. Executive Director Landon referred to page 2 of his memo and the recommended increases were:

- Administrative Assistant: Salary increase 8.92%; ICMA 457 contribution increase 2.13%; no change to health benefits.
- Administrative Services Officer: Salary increase 16.40%; ICMA 401 contribution increase 2.13%; no change to health benefits.
- Transportation Planner: No salary increase; ICMA 401 contribution increase 2.13%; no change to health benefits.
- Executive Director: Salary increase 7.86%; ICMA 401 contribution no change; no change to health benefits.

Executive Director Landon reported that with the recommended changes all of the positions will be within  $\pm 5\%$  of the Labor Market Averages as shown in Exhibit 1. He said the actual amounts would be the Administrative Assistant is 3.87% below the Labor Market for total compensation; the Administrative Services Officer would be 0.29% below; the Executive Director would be 0.44% above; and the Transportation Planner would be 0.91% above. Shellie Anderson stated that these are the equity adjustments and the Compensation Policy is for the cost-of-living increases that would occur on an annual basis.

Chairman Jostes said the Commission already adopted the Compensation Policy with slight amendments that were made. He said the new compensation recommendations are based on a new survey, so Resolution 16-19 is to adopt the salary increases that are listed for one year and



they will be effective July 1, 2016. Commissioner Dee asked if this all fits into the FY 2016/17 budget. Executive Director Landon replied yes. There was no further discussion.

Commissioner Beason made a motion to adopt Resolution 16-19 approving compensation increases for NCTC staff effective July 1, 2016 and to authorize the NCTC Chairman to execute Amendment III to the Employment Agreement for the Executive Director approving the compensation increase. Commissioner Dee seconded the motion. The motion passed unanimously with Aye votes from Commissioners Beason, Dee, Fouyer, Jostes, and Scofield. Commissioners Andersen and Guerra were absent.

12. Final FY 2016/17 Overall Work Program

Executive Director Landon said the Final Overall Work Program (OWP) for FY 2016/17 was provided for the Commissioners review. Staff incorporated comments from Caltrans and made minor revisions to two of the work elements based on comments from the Nevada County Board of Supervisors. Mr. Landon said everything is in sync with the budget and he recommended approval of the OWP for the new fiscal year. There were no additional comments.

Commissioner Beason made a motion to adopt Resolution 16-20 approving the Final FY 2016/17 Overall Work Program. Commissioner Dee seconded the motion. The motion passed unanimously with Aye votes from Commissioners Beason, Dee, Fouyer, Jostes, and Scofield. Commissioners Andersen and Guerra were absent.

13. Closed Session: Pursuant to Government Code Section 54947, Public Employee Performance Evaluation of the Executive Director, Daniel B. Landon.

Chairman Jostes CONVENED THE CLOSED SESSION at 10:13 a.m. The Commissioners and Executive Director Landon went into a private conference room.

Chairman Jostes RECONVENED THE NCTC MEETING at 10:32 a.m. in the Council Chambers. He stated they conducted the performance evaluation of the Executive Director in Closed Session and no reportable action was taken.

COMMISSION ANNOUNCEMENTS

Commissioner Dee said the Town of Truckee has taken a leap of faith and they are going to try running a free shuttle on Thursday nights for Truckee Thursdays to help alleviate traffic in the downtown area. She said Union Pacific Railroad put a fence through town along the railroad tracks, and they have a right to do that, but people cannot park on West River Road now and walk over to downtown for Truckee Thursdays, which has eliminated a great deal of their parking. She said apparently someone took a photo of Truckee Thursdays and sent it to Omaha and they ordered a fence be put up on the south side of the tracks. She said to their credit they put up a nice looking wrought iron fence to match the one at the Train Depot that you do not even see, but it is going to impact traffic. Commissioner Dee said the Town has put up \$40,000 out of the General Fund to provide a shuttle service, which Tahoe Donner has done for two years and they run one bus once an hour. She said now two buses will run every 30 minutes and each one is full. The Town is hoping to get people to park in outlying areas and be bussed into downtown. She said if it is successful, they will think about running a free downtown shuttle to get traffic out of downtown.

SCHEDULE FOR NEXT MEETING

The next regularly scheduled meeting of the NCTC is on July 20, 2016 at the Town of Truckee Council Chambers, 10183 Truckee Airport Road, Truckee, CA at 9:30 a.m.

ADJOURNMENT OF MEETING

Commissioner Dee made a motion to adjourn the meeting. Commissioner Beason seconded the motion. Chairman Jostes adjourned the meeting at 10:34 a.m.

Respectfully submitted: Antoinette Perry  
Antoinette Perry, Administrative Assistant

Approved on: July 20, 2016

By: L.A. Jostes  
Lawrence A. Jostes, Chairman  
Nevada County Transportation Commission